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23 March 1960

Dean Philip W. Thayer/  
School of Advanced International Studies  
Johns Hopkins University  
1906 Florida Avenue, N. W.  
Washington 9, D. C.

Dear Phil:

Mr. Dulles has asked me to express his appreciation for your invitation to attend the Conference on "Business Prospects in Latin America." Due to prior commitments, however, he will be unable to attend.

If it meets with your approval, Mr. Dulles would like to have appropriate representation present to take advantage of the Conference, in accord with previous arrangements.

Sincerely,

*Matthew Baird*

MATTHEW BAIRD  
Director of Training

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